# PROPERTY OWNERS' ASSOCIATION OF LAKE HAYWARD EAST HADDAM, CONNECTICUT FINANCIAL STATEMENTS JUNE 30, 2014 AND 2013

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# BOWMAN, MONACO & BLACK, PC CERTIFIED PUBLIC ACCOUNTANTS

# INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To The Board of Directors of Property Owners' Association of Lake Hayward:

We have reviewed the accompanying balance sheets of

#### PROPERTY OWNERS' ASSOCIATION OF LAKE HAYWARD

as of June 30, 2014 and 2013, and the related statements of revenue, expenses, changes in fund balance and statements of cash flows for the years then ended. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the review in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance that there are no material modifications that should be made to the financial statements. We believe that the results of our procedures provide a reasonable basis for our report.

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Our reviews were made for the purpose of expressing a conclusion that there are no material modifications that should be made to the financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America. The supplementary information included in the accompanying Revenue and Expenses – Actual versus Budget and variance is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements, and we did not become aware of any material modifications that should be made to such information.

Boumer Money: Black, Pl

Bowman, Monaco & Black, PC March 5, 2015

# **BALANCE SHEETS**

# JUNE 30, 2014 AND 2013

# **ASSETS**

|  | 2014<br>\$        | 2013                 |
|--|-------------------|----------------------|
| CURRENT ASSETS                                   |                   |                      |
| Cash And Cash Equivalents                        | 149,086           | 157,633              |
| Tax Assessments Receivable, Net of Allowance for |                   |                      |
| Doubtful Accounts of \$10,000 in 2014 and 2013   | 42,911<br>191,997 | 49,495 207,128       |
| Total Current Assets                             | 191,997           | 207,128              |
| FIXED ASSETS                                     |                   |                      |
| Construction in Progress                         | -                 | 168,177              |
| Pavilion   | 177,310           | -                    |
| Improvements                                     | 161,257           | 161,257              |
| Lots, Land and Land Rights                       | 23,431            | 23,431               |
|  | 361,998           | 352,865              |
| Less: Accumulated Depreciation  Net Fixed Assets | (140,301)         | (123,512)<br>229,353 |
| Net Fixed Assets                                 | 221,697           | 229,333              |
| TOTAL ASSETS                                     | 413,694           | 436,481              |
| LIABILITIES AND FUND BALANCES                    |                   |                      |
| LIABILITIES Accounts Payable                     | 4,745             | 49,167               |
|  |                   |                      |
| FUND BALANCES                                    | 0.50, 0.60        | 071.066              |
| Operating Fund                                   | 259,863           | 274,966              |
| Reserve Fund                                     | 149,086           | 112,348<br>387,314   |
| Total Fund Balances                              | 408,949           | 307,314              |
| TOTAL LIABILITIES AND FUND BALANCES              | 413,694_          | 436,481              |

# STATEMENT OF REVENUE AND EXPENSES

|                                 | Operating Fund \$ | Reserve Fund \$ | Total\$ |
|---------------------------------|-------------------|-----------------|---------|
|                                 | Ψ                 | Ψ               |         |
| EVENUE                          |                   |                 |         |
| Property Taxes                  | 167,857           | -               | 167,857 |
| Miscellaneous Income            | 8,219             | -               | 8,219   |
| Promotional Items               | 4,249             |                 | 4,249   |
| Recreational Fees               | 1,150             | -               | 1,150   |
| Bank Interest                   | 643               | -               | 643     |
| Total Revenue                   | 182,118           | -               | 182,118 |
| XPENSES                         |                   |                 |         |
| Waste Management                | 38,085            | -               | 38,085  |
| Insurance and Bonds             | 25,671            | -               | 25,671  |
| Roads and Beaches               | 23,245            | -               | 23,24:  |
| Depreciatiom                    | 16,789            | -               | 16,789  |
| Weed Control                    | 15,062            | -               | 15,062  |
| Social Items                    | 5,819             | -               | 5,819   |
| Police and Safety               | 4,706             | -               | 4,70    |
| Promotional Items               | 4,343             | -               | 4,343   |
| Salaries - Treasurer            | 4,000             | -               | 4,00    |
| Printing                        | 3,072             | -               | 3,072   |
| Salaries - Tax Collector        | 3,000             | -               | 3,00    |
| Property Taxes                  | 2,523             | -               | 2,52    |
| Utilities                       | 2,264             | -               | 2,26    |
| Accounting Fees                 | 2,000             | -               | 2,00    |
| Salaries - Secretary            | 1,500             | -               | 1,50    |
| Contingency Funds               | 1,385             | -               | 1,38    |
| Recreation Director             | 1,320             | -               | 1,32    |
| Tax Collector Expenses          | 1,133             | -               | 1,13    |
| Postage                         | 1,031             | - ),            | 1,03    |
| Salaries- Webmaster             | 1,000             | _               | 1,00    |
| Recreation Assistants           | 930               | -               | 930     |
| Miscellaneous                   | 561               | -               | 56      |
| Supplies                        | 568               | -               | 568     |
| Recreation - Miscellaneous      | 476               | -               | 470     |
| Total Expenditures              | 160,483           | -               | 160,483 |
| Excess of Revenue Over Expenses | 21,635            | -               | 21,63:  |

# STATEMENT OF REVENUE AND EXPENSES

|                                    | Operating Fund \$ | Reserve Fund \$ | Total \$ |
|------------------------------------|-------------------|-----------------|----------|
| REVENUE                            |                   |                 |          |
| Property Taxes                     | 178,093           | _               | 178,093  |
| Excess of Insurance Proceeds over  | 170,093           |                 | 1,0,055  |
| Net Book Value of Assets Destroyed | 23,200            | -               | 23,200   |
| Lake Hayward Days                  | 3,694             |                 | 3,694    |
| Miscellaneous Income               | 3,219             | 525             | 3,744    |
| Social Events                      | 3,167             | -               | 3,167    |
| Promotional Items                  | 2,674             | -               | 2,674    |
| Recreational Fees                  | 1,785             | -               | 1,785    |
| Bank Interest                      | 1,313             | _               | 1,313    |
| Total Revenue                      | 217,145           | 525             | 217,670  |
|                                    |                   |                 |          |
| EXPENSES                           |                   |                 |          |
| Waste Management                   | 44,850            | -               | 44,850   |
| Weed Control                       | 18,175            | -               | 18,175   |
| Insurance and Bonds                | 14,838            | -               | 14,838   |
| Roads and Beaches                  | 14,831            | -               | 14,831   |
| Depreciation                       | 12,243            | -               | 12,243   |
| Repairs and Maintenance            | 11,594            | -               | 11,594   |
| Social Items                       | 7,995             | -               | 7,995    |
| Property Taxes                     | 4,564             | -               | 4,564    |
| Police and Safety                  | 4,479             | -               | 4,479    |
| Salaries - Treasurer               | 4,000             | -               | 4,000    |
| Recreation Director                | 3,640             | -               | 3,640    |
| Recreation - Lake Hayward Days     | 3,349             | -               | 3,349    |
| Salaries - Tax Collector           | 3,000             | -               | 3,000    |
| Printing                           | 2,551             | -               | 2,551    |
| Promotional Items                  | 2,459             | -               | 2,459    |
| Utilities                          | 2,057             | -               | 2,057    |
| Accounting Fees                    | 2,000             | -               | 2,000    |
| Recreation - Miscellaneous         | 1,731             | -               | 1,731    |
| Tax Collector Expenses             | 1,635             | -               | 1,635    |
| Salaries - Secretary               | 1,500             | -               | 1,500    |
| Recreation Assistants              | 1,400             | -               | 1,400    |
| Contingency Funds                  | 747               | 675             | 1,422    |
| Supplies                           | 602               | -               | 602      |
| Salaries - Webmaster               | 500               | -               | 500      |
| Postage                            | 487               | -               | 487      |
| Miscellaneous                      | 60                | _               | 60       |
| Reduction in Allowance for         |                   | •               |          |
| Doubtful Accounts                  | (10,000)          | -               | (10,000) |
| Total Expenditures                 | 155,287           | 675             | 155,962  |
| Excess (Deficit) of Revenue        | 61,858            | (150)           | 61,708   |
| Over Expenditures                  |                   | (100)           |          |

# STATEMENTS OF CHANGES IN FUND BALANCES

# FOR THE YEARS ENDED JUNE 30, 2014 AND 2013

|                                 | Operating | Reserve Fund \$ | Total   |
|---------------------------------|-----------|-----------------|---------|
| Fund Balance - July 1, 2012     | 202,181   | 123,425         | 325,606 |
| Board Designated Transfer       | 10,927    | (10,927)        | -       |
| Excess of Revenue Over Expenses | 61,858    | (150)           | 61,708  |
| Fund Balance - June 30, 2013    | 274,966   | 112,348         | 387,314 |
| Board Designated Transfer, net  | (36,738)  | 36,738          | -       |
| Excess of Revenue Over Expenses | 21,635    | -               | 21,635  |
| Fund Balance - June 30, 2014    | 259,863   | 149,086         | 408,949 |

# STATEMENT OF CASH FLOWS

|  | Operating Fund \$ | Reserve Fund \$ | Total<br>\$      |
|--|-------------------|-----------------|------------------|
|  |                   |                 |                  |
| CASH FLOWS FROM OPERATING ACTIVITIES   |                   |                 |                  |
| Taxes Received from Property Owners  | 175,186           | -               | 175,186          |
| Other Income   | 12,873            |                 | 12,873           |
| Interest Income  | 643               | -               | 643              |
| Cash Paid for Expenditures   | (188,116)         | -               | (188,116)        |
| Net Cash Provided By Operating Activities  | 586               | -               | 586              |
| CASH FLOWS FROM INVESTING ACTIVITIES   |                   |                 |                  |
| Pavilion Costs   | (9,133)           | -               | (9,133)          |
| Board Designated Transfer  | (36,738)          | 36,738          | -                |
| Net Cash Provided by (Used In) Investing Activites   | (45,871)          | 36,738          | (9,133)          |
| Net Increase (Decrease) In Cash and Cash Equivalents   | (45,285)          | 36,738          | (8,547)          |
| Cash and Cash Equivalents - Beginning  | 45,285            | 112,348         | 157,633          |
| Cash and Cash Equivalents - Ending   | 0                 | 149,086         | 149,086          |
| RECONCILIATION OF EXCESS OF REVENUE OVER EXPENSES TO NET CASH PROVIDED BY OPERATING ACTIVITES Excess of Revenue Over Expenses Depreciation | 21,635<br>16,789  | -<br>-          | 21,635<br>16,789 |
| Changes In:  |                   |                 |                  |
| Accounts Receivable  | 6,584             | -               | 6,584            |
| Accounts Payable   | (44,422)          | -               | (44,422)         |
| Net Cash Provided By   |                   |                 |                  |
| Operating Activities   | 586               | -               | 586              |

# STATEMENT OF CASH FLOWS

|   | Operating Fund \$ | Reserve<br>Fund<br>\$ | Total<br>\$     |
|---|-------------------|-----------------------|-----------------|
| CASH FLOWS FROM OPERATING ACTIVITIES  |                   |                       |                 |
| Taxes Received from Property Owners   | 151,463           | -                     | 151,463         |
| Other Income Interest Income  | 37,739<br>1,313   |                       | 38,264<br>1,313 |
| Cash Paid for Expenditures  | (107,327)         | (675)                 | (108,002)       |
| Net Cash Provided by (Used In) Operating Activities   | 83,188            | (150)                 | 83,038          |
| CASH FLOWS FROM INVESTING ACTIVITIES  |                   |                       |                 |
| Construction in Progress  | (168,177)         | -                     | (168,177)       |
| Board Designated Transfer   | 10,927            | (10,927)              | -               |
| Net Cash Used in Investing Activities   | (157,250)         | (10,927)              | (168,177)       |
| Net Increase (Decrease)In Cash and Cash Equivalents   | (74,062)          | (11,077)              | (85,139)        |
| Cash and Cash Equivalents - Beginning   | 119,347           | 123,425               | 242,772         |
| Cash and Cash Equivalents - Ending  | 45,285            | 112,348               | 157,633         |
|   |                   |                       |                 |
| RECONCILIATION OF EXCESS OF REVENUE OVER EXPENSES TO NET CASH PROVIDED BY OPERATING ACTIVITES Excess of Revenue |                   |                       |                 |
| Over Expenses Depreciation  | 61,858            | (150)                 | 61,708          |
| •   | 12,243            | -                     | 12,243          |
| Changes In:   | (A. a. a          |                       | (0.5.50.5)      |
| Accounts Receivable   | (36,630)          | -                     | (36,630)        |
| Accounts Payable  | 45,717            | -                     | 45,717          |
| Net Cash Provided By (Used In) Operating Activities   | 83,188            | (150)                 | 83,038          |
| Operating Mentation   | 35,108            | (150)                 | 05,050          |

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2014 AND 2013

#### NOTE 1 – ORGANIZATION AND OPERATIONS

The Property Owners' Association of Lake Hayward (the Association) was formed as a chartered municipality by the State of Connecticut. The Association is responsible for the operations and maintenance of the common areas of a lakeside residential community located in East Haddam, Connecticut. The Association's funding is provided by property taxes charged and collected within the tax district.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash Equivalents

The Association recognizes cash held in highly liquid accounts such as checking, savings and money market accounts as cash equivalents for the purpose of the statement of cash flows.

#### Taxes Receivable

The Association property owners are subject to annual tax assessments based on the value of their property to provide funds for the Association's operating expenses, future capital acquisitions, and major repairs and replacements. Taxes receivable at the balance sheet date represents taxes due from property owners. The Association's policy is to charge interest on property taxes that are delinquent more than thirty days. The amount of interest included in taxes receivable for the years ended June 30, 2014 and 2013 was \$12,161 and \$22,391, respectively.

#### **Bad Debts**

The Association uses the reserve method for bad debts.

#### **Fixed Assets**

The Association records real and personal property and related improvements to such property at cost and provides for depreciation on fixed assets using the straight line method to allocate the cost of the assets over their estimated useful lives. Additions, improvements and expenditures that significantly add to the productive capacity or extend the useful life of an asset are capitalized. The Association periodically reviews the carrying value of its property, plant and equipment to assess whether any impairment may exist when events or changes in business circumstances indicate the carrying value of the assets may not be recoverable. Upon retirement or sale, the cost of assets disposed of and related accumulated depreciation are removed from the accounts and any resulting gain or loss is included in current period results. The pavilion will be depreciated over 39 years, improvements are being depreciated over 10 years and any equipment is being depreciated over 7 years. Depreciation for the years ended June 30, 2014 and 2013 was \$16,789 and \$12,638, per year, respectively.

#### Revenue Recognition

The Association recognizes its revenue when taxes are assessed annually.

#### **Income Taxes**

The Association is a chartered municipality of the State of Connecticut and therefore is not subject to Federal or State income taxes.

#### Fair Value of Financial Instruments

The Company follows the Fair Value Measurements topic of the FASB Codification, which defines fair value and establishes a framework for measuring fair value in generally accepted accounting principles. The topic defines fair value as the exchange price that would be received upon sale of an asset or paid upon transfer of a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability. The fair value should be calculated based on assumptions that market participants would use in pricing the asset or liability, not on assumptions specific to the entity. In addition, the fair value of liabilities should include consideration of non-performance risk including the Company's own credit risk. In addition to defining fair value, the Fair Value Measurements topic expands the disclosure requirements around fair value and establishes a fair value hierarchy for valuation inputs.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2014 AND 2013

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The hierarchy prioritizes the inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. These levels are:

- Level 1 inputs are based upon unadjusted quoted prices for identical instruments traded in active markets.
- Level 2 inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 inputs are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques. Valuation techniques based on unobservable inputs are highly subjective and require judgments regarding significant matters, such as the amount and timing of future cash flows and the selection of discount rates that may appropriately reflect market and credit risks. Changes in these judgments often have a material impact on the fair value estimates. In addition, since these estimates are as of a specific point in time, they are susceptible to material near-term changes.

Financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The assessment of the significance of a particular input to the fair value measurement requires judgment, and may affect the valuation of assets and liabilities and their placement within the fair value hierarchy levels.

#### Subsequent Events

The Association has evaluated subsequent events and transactions for potential recognition or disclosure through March 5, 2015, which is the date the financial statements were available to be issued.

#### **NOTE 3 – FUND BALANCES**

#### Operating Fund

The balance in the fund is the accumulated excess of the Association's operating revenue over its expense.

#### Reserve Fund

The Board of Governors has designated certain special purpose funds (reserve funds) for allocating resources of the Association. The reserve fund balances increase or decrease depending on whether or not actual expenditures exceed the annual allocation to that account. For the years ended June 30, the reserve account balances are as follows:

|                                   | 2014    | 2013     |
|-----------------------------------|---------|----------|
|                                   | \$      | \$       |
| Lake Quality                      | 65,000  | -        |
| Operating Budget Contingency 2015 | 10,000  | -        |
| Operating Budget Contingency 2016 | 15,000  | -        |
| Second Beach Dredging Project     | 38,000  | -        |
| Capital Maintenance Reserve 2016  | 10,000  | -        |
| Promotional Item Reserve          | 5,000   | -        |
| Excess Revenue to Reduce          |         |          |
| 2015-2016 Revenues                | 6,086   | <b>-</b> |
| Weed Control                      | -       | 20,000   |
| Pavilion Construction             | -       | 21,823   |
| Contingency Fund                  | -       | 70,000   |
| Memorial Fund                     | -       | 525      |
| Total Reserve Accounts            | 149,086 | 112,348  |

#### **NOTE 4 – CONTINGENCIES**

The Association maintains cash accounts at local banks which are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At various times throughout the year the Association had uninsured balances.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEARS ENDED JUNE 30, 2014 AND 2013

#### NOTE 5 – EXCESS OF INSURANCE PROCEEDS OVER NET BOOK VALUE OF ASSET

During the year ended June 30, 2013, the Association had a fire and filed a claim with its insurance carrier. The Association received proceeds from the insurance claim to pay for replacement of the pavilion and the associated equipment. A committee was formed to oversee the reconstruction project. The Association voted to reconstruct and enhance the pavilion and to use the insurance proceeds plus a portion of the reserve fund. The construction of the new pavilion began during the year and those costs are included as construction in progress. The total amount of insurance proceeds received of \$23,200 was included in revenue for the year ended June 30, 2013.

#### **NOTE 6 – OTHER INFORMATION**

The Association prepares an annual budget approximately 12 months in advance of the beginning of a fiscal year. The members approve the Budget at the Annual Meeting. The Budget Committee works closely with the Officers and Committees to identify the major components of the annual operating budget and any special appropriations such as the Second Beach Dredging project. The mil rate is determined by using the aggregate of the assessed value of real estate of Association members in the Association tax district. Mil rates have varied based on the level of the annual budget and the periodic revaluation of properties required by statute. Mil rates in the past 5 years are as follows:

| YEAR ENDED | MIL   |
|------------|-------|
| JUNE 30,   | RATE  |
| 2015       | .004  |
| 2014       | .004  |
| 2013       | .0028 |
| 2012       | .0028 |
| 2011       | .0027 |

The Association, based on the recommendation of the Budget Committee and the Board of Governors voted to utilize any excess of revenues over expenses of the Annual Budget to reduce the revenue requirement of the second succeeding year. For the year ended June 30, 2014, the excess of revenues over expenses on the cash basis was approximately \$44,000. The amount of approximately \$38,000 was appropriated for the Second Beach Dredging project. The balance of \$6,086 was reserved to reduce the revenue requirement of the 2015-16 budget.

# REVENUE AND EXPENSES - ACTUAL VERSUS BUDGET AND VARIANCE

# FOR THE YEAR ENDED JUNE 30, 2014

# **OPERATING FUND**

|                            |            |         | Variance -<br>Favorable |
|----------------------------|------------|---------|-------------------------|
|                            | Actual     | Budget  | (Unfavorable)           |
|                            | \$         | \$      | \$                      |
| Revenue                    |            |         |                         |
| Property Taxes             | 167,857    | 166,000 | 1,857                   |
| Miscellaneous Income       | 7,474      | -       | 7,474                   |
| Promotional Items          | 4,249      | -       | -                       |
| Recreational Fees          | 1,150      | -       | 1,150                   |
| Bank Interest              | 643        | 1,500   | (857)                   |
| Total Revenue              | 181,373    | 167,500 | 9,624                   |
| Expenses                   |            |         |                         |
| Waste Management           | 38,085     | 45,000  | 6,915                   |
| Weed Control               | 15,062     | 19,000  | 3,938                   |
| Insurance and Bonds        | 25,671     | 20,985  | (4,686)                 |
| Roads and Beaches          | 23,245     | 24,000  | 755                     |
| Depreciation               | 16,789     | -       | (16,789)                |
| Repairs and Maintenance    | <b>-</b> _ | 2,000   | 2,000                   |
| Social Items               | 5,819      | 11,000  | 5,181                   |
| Property Taxes             | 2,523      | 8,000   | 5,477                   |
| Police and Safety          | 4,706      | 5,000   | 294                     |
| Salaries - Treasurer       | 4,000      | 4,000   | -                       |
| Recreation Director        | 1,320      | 2,200   | 880                     |
| Salaries - Tax Collector   | 3,000      | 3,000   |                         |
| Printing                   | 3,072      | 5,015   | 1,943                   |
| Promotional Items          | 4,343      | 3,000   | (1,343)                 |
| Utilities                  | 2,264      | 3,000   | 736                     |
| Accounting Fees            | 2,000      | 2,200   | 200                     |
| Recreation - Miscellaneous | 476        | 500     | 24                      |
| Tax Collector Expenses     | 1,133      | 2,000   | 867                     |
| Salaries - Secretary       | 1,500      | 1,500   | -                       |
| Recreation Assistants      | 930        | 1,500   | 570                     |
| Contingency Fund           | 1,345      | 1,000   | (345)                   |
| Supplies                   | 568        | -       | (568)                   |
| Webmaster / Newsletter     | 1,000      | 1,000   | -                       |
| Postage                    | 1,031      | -       | (1,031)                 |
| Miscellaneous              | 561        | -       | (561)                   |
| Legal                      | -          | 1,000   | 1,000                   |
| Lake Water Quality         |            | 1,600   | 1,600                   |
| Total Expenses             | 160,443    | 167,500 | 7,057                   |

# REVENUE AND EXPENSES - ACTUAL VERSUS BUDGET AND VARIANCE

# FOR THE YEAR ENDED JUNE 30, 2013

# **OPERATING FUND**

|                            | Actual  | Budget  | Variance -<br>Favorable<br>(Unfavorable) |
|----------------------------|---------|---------|--|
|                            | \$      | \$      | \$                                       |
| Revenue                    |         |         |  |
| Property Taxes             | 167,857 | 161,400 | 6,457                                    |
| Miscellaneous Income       | 7,474   | 2,000   | 5,474                                    |
| Promotional Items          | 4,249   |         | -  |
| Recreational Fees          | 1,150   | 2,400   | (1,250)                                  |
| Bank Interest              | 643     | 600     | 43                                       |
| Total Revenue              | 181,373 | 166,400 | 10,724                                   |
| Expenses                   |         |         |  |
| Waste Management           | 38,085  | 45,000  | 6,915                                    |
| Weed Control               | 15,062  | 20,000  | 4,938                                    |
| Insurance and Bonds        | 25,671  | 22,000  | (3,671)                                  |
| Roads and Beaches          | 23,245  | 17,000  | (6,245)                                  |
| Depreciation               | 16,789  | 2,400   | (14,389)                                 |
| Repairs and Maintenance    | 2,400   | 5,000   | 2,600                                    |
| Social Items               | 5,819   | 15,200  | 9,381                                    |
| Property Taxes             | 2,523   | 8,000   | 5,477                                    |
| Police and Safety          | 4,706   | 5,000   | 294                                      |
| Salaries - Treasurer       | 4,000   | 4,000   | -  |
| Recreation Director        | 1,320   | 2,400   | 1,080                                    |
| Salaries - Tax Collector   | 3,000   | 3,000   | -  |
| Printing                   | 3,072   | 2,400   | (672)                                    |
| Promotional Items          | 4,343   | 5,000   | 657                                      |
| Utilities                  | 2,264   | 3,000   | 736                                      |
| Accounting Fees            | 2,000   | 2,200   | 200                                      |
| Recreation - Miscellaneous | 476     | 2,400   | 1,924                                    |
| Tax Collector Expenses     | 1,133   | 1,400   | 267                                      |
| Salaries - Secretary       | 1,500   | 1,500   | -  |
| Recreation Assistants      | 930     | 2,400   | 1,470                                    |
| Contingency Fund           | 1,385   | 2,400   | 1,015                                    |
| Supplies                   | 568     | 2,400   | 1,832                                    |
| Webmaster / Newsletter     | 1,000   | 1,000   | -  |
| Postage                    | 1,031   | 3,500   | 2,469                                    |
| Miscellaneous              | 761     | 2,400   | 1,639                                    |
| Lake Water Quality         |         | 200_    | 200_                                     |
| Total Expenses             | 163,083 | 181,200 | 18,117                                   |